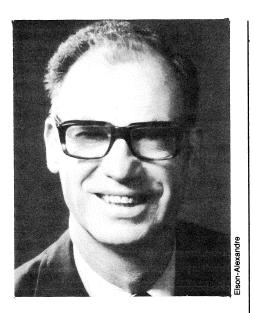
## HISTORIC HAWAI'I



### 1985-86 ANNUAL REPORT



# From the Chairman

Fond memories are made of experiences, accomplishments and the achievement of goals. Looking back over the past year brings memories of many accomplishments which you, our Trustees and staff have made possible.

Our top priority was to successfully establish the Main Street Hawai'i Program. Progress began with the hiring of Al Fleming in January, the acceptance of West Kaua'i as the first project and Hilo as the second. Now Wailuku is moving quickly toward becoming our third Main Street town.

In addition to this major accomplishment, our volunteers applied for and received the necessary approvals from the University of Hawai'i Dean of the Graduate Division and the Dean of Arts and Humanities to establish a curriculum and Graduate Certificate Program in Historic Preservation.

Action Force members helped us make our Preservation Parade the most successful to date with over 1,600 people touring historic homes, learning the legends of historic Nu'uanu Valley, experiencing history, appreciating our rich residential architectural heritage and learning how to care for their own homes.

Members of the Action Force, dedicated legislators and our state administration successfully monitored the passage of legislation which allows the state to lease under- and unused historic buildings to nonprofit organizations which can rehabilitate and maintain them as part of the ongoing legacy of Hawai'i.

We monitored the City and County of Honolulu's effort to create the rules and regulations to implement the real property tax exemption for homes listed on the State Register of Historic Places. And to follow up, we have originated an effort to create signs which will mark the homes and list historic and architectural information about them.

Our volunteers and staff studied the important Land Use Ordinance draft which proposes revision of the Comprehensive Zoning Code for the City and County of Honolulu. Recommendations have been made for changes which will strengthen efforts to preserve and protect our built heritage.

We continue to provide help on specific projects. Rehabilitation plans for Bishop Hall at Bishop Museum are being drafted, the Royal Brewery still stands, plans to restore two Tong buildings are being worked on, drafting a pilot project for the preservation of petroglyphs is underway.

I would like to thank you all, wish you Godspeed in the years ahead, and warmest aloha for the concern that we share for the heritage of our Hawai'i.

> Nathaniel R. Potter, Jr. Chairman of the Board

During the past year, a great deal of time has been spent on the Neighbor Islands listening to people's concerns, working with government and talking with our members. The changes taking place are remarkable.

People are coming together because they care about the future of our state. There is a growing consensus that we must give direction to that future—to our future—and that the preservation of our unique Hawaiian heritage must be a significant part of that future.

People are looking beyond their specific concerns to the greater good of everyone who lives in and loves Hawai'i.

Historic Hawai'i has achieved a special place and recognition. We have earned a reputation. People are looking to us to help create a vision for tomorrow.

This time of change is coming at many levels—industry, travel, communications, education, jobs, leadership and government. These changes affect us greatly. The changes offer us opportunities never available to us in the past.

The workshops we held throughout the state in September brought together people with many concerns for preservation, conservation and traditions. The talk was of consensus, of working together, of setting priorities, of striving for excellence.

Leadership is vitally needed.

We cannot save and preserve every building and archaeological site in Hawai'i, but we can plan and work to save the very best.

We cannot examine and interpret every *heiau*, but we can, through careful and judicious study, learn from the very best.

We cannot continue to live in purely traditional lifestyles, but we can respect and continue to celebrate the most meaningful values.

We cannot save every plantation or rural town, but we can help the people living there to save what they feel is most important.

In partnership with government and business, we have answers to give, we have solutions to share and we have a vision which must guide the future growth of Hawai'i.

It is a vision of cooperation, of setting priorities, of saving the very best.

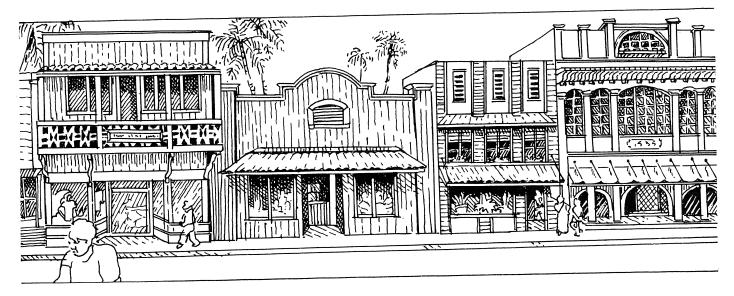
It is a vision that needs the voices of many people—it needs the activists, the conservatives, the environmentalists, the developers, the educators, the elderly and the young.

It is a time for setting priorities, for working together, for creating a vision which will lead us toward a Hawai'i which reflects our very special heritage.

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# From the President



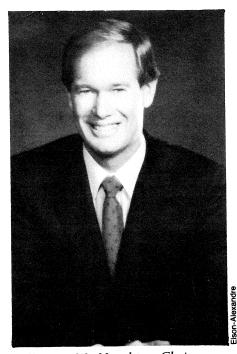
## Main Street Update

he establishment of the Main Street Program in Hawai'i was Historic Hawai'i's top priority in 1985. Main Street is an economic revitalization program for small towns and has been well received by state and county governments, business and community associations. The specific accomplishments of the program to date are:

- •Al Fleming was hired in February 1985 as Statewide Coordinator.
- •Seventeen educational programs were conducted on the Main Street concept and approach for government and business associations throughout the state.
- •A three-day training conference was held in May on the Main Street philosophy and techniques. The conference was attended by 50 people, representing all the islands, from government, business and community organizations.
- •Three communities—Hilo, West Kaua'i and Wailuku organized local Main Street projects.
- Assisted the local Main Street Projects in the hiring and training of their project managers.
  - Assisted the local Main Street

projects in obtaining funding for their programs:

Hilo's Annual budget is \$60,000—\$40,000 is being provided by Hawai'i County through its Community Development Block Grant (CDBG) program and \$20,000 comes from local merchants and individual contributions. In addition, Hilo's Main Street



Duncan MacNaughton, Chairman Main Street Hawai'i

Program will have access to other CDBG funds approved for downtown improvements. They have been allocated as follows:

\$ 35,000 Design Assistance

Program

105,000 Demonstration Project

100,000 Low-interest Loan

Fund

### \$ 240,000 Total

(These funds will be administered by Hawai'i County's Department of Housing and Community Development.)

West Kaua'i's Annual budget is \$30,000—\$20,000 is being provided by local merchants, \$5,000 by the County of Kaua'i and \$5,000 by the Grant-in-Aid program of the Department of Interior administered by the State Historic Preservation Office.

Wailuku's Annual budget is \$30,000—\$15,000 is being provided by corporate donors and \$15,000 by local merchants, individuals and fundraising events.

•Funding for the statewide Main Street Program was secured from the State Legislature, State Historic Preservation Office/Department of Land and



Waimea, Kaua'i

Natural Resources, trusts and foundations, corporations and individuals. In its first year of operation, Main Street raised 92 percent of its budgetary needs.

•The National Main Street Center staff and consultants provided technical assistance to Main Street Hawai'i and its local affiliates. A consultant team was used in Hilo and West Kaua'i to conduct an in-depth assessment of both communities' potential for success in implementing the Main Street Program.

Main Street is a proven program. It involves creating a public/private partnership that will work to produce change on an incremental basis. It is a slow, steady process. The decline of our small towns didn't happen overnight and success will not return overnight. In the past year, however, some changes began to take place.

Hilo launched its Main Street Program in November with a celebration that drew 250 people. The feeling was "Let's make it happen . . ." Several programs followed.

- •A joint promotion and advertising campaign was held with the Downtown Improvement Association to market downtown Hilo as a shopping district.
- •A fundraising campaign was launched.
- •Organizational plans were

completed for the first year of operation.

- •An in-depth assessment was conducted by the National Main Street Center's staff and consultants.
- •Downtown Improvement Association membership increased.

West Kaua'i began its Main Street Program by conducting surveys to determine what merchants and consumers wanted to happen in their towns. The data, collected and analyzed, helped the project manager and the Main Street Committee direct their program plans toward promotional activities designed to bring more people into the community. Their accomplishments to date have been:

- •Three promotional events attracted over 1,200 people.
- •A beautification program for Hofgaard Park in Waimea, Kaua'i was carried out by senior citizens in the community. The park also received the 1,000,038th Tree of Aloha planted by Mrs. George Ariyoshi.
- •A cleanup campaign was implemented at Menehune Ditch.
- •The second annual Captain Cook Caper was held which celebrates Captain Cook's landing and is a major retail and social event for the area.
- •The first year work plan was completed.
- •An assessment of West Kaua'i's

economic revitalization potential was conducted.

Wailuku launched its Main Street Program in December. To date:

- •A new community association was organized and incorporated.
- •One hundred new members were recruited and enrolled in the association.
- •A Main Street kick-off celebration was planned and implemented, drawing over 400 people.
- •Wailuku participated in a Design Assistance Program with the Maui Redevelopment Agency which is addressing such issues as parking, traffic flow, streetscape and signage.
- •A fundraising campaign was launched.

Main Street Hawai'i's first year has been a capacity building effort targeting technical assistance, training and resource development services to help people in these towns learn how they can help themselves. We've discovered that there is a strong commitment from both the public and private sectors to create a viable partnership to make the program work. It will take time, good organizational skills and professional guidance to help reshape the future of small towns. It can work.



Wailuku, Maui



## Heritage Councils: "A Future for Our Past"

In September we convened a series of five workshops throughout the state to solicit guidance on how we could best direct our efforts in the years ahead.

The participants represented a wide range of interests from those active in the preservation movement as members of Historic Hawai'i, historical societies and museums to college students and senior citizens. There were representatives of neighborhood boards and community associations, Hawaiian activists and kupuna, archaeologists, musicians and dancers, architects, realtors, land developers and representatives of government.

During the workshops, presentations were made to stimulate discussion.

Brainstorming sessions were held to reflect people's priorities for future preservation efforts in their communities and for the entire state.

The results were overwhelming in their level of awareness and in the consensus they reflected.

Priorities were set for statewide efforts:

- •Form a coalition of county organizations supporting a statewide umbrella organization.
- •Simplify, clarify, evaluate and enforce existing laws and regulations.
- •Include the environment and natural resources in all preservation/conservation efforts.

Historic Hawai'i Trustees responded to the recommendations by giving them top consideration as priorities for 1986.

### 1986 Priorities

### LEGISLATION All levels

Identify and evaluate existing federal, state and county legislation dealing with historic preservation.

### County

Provide resource information, guidance and direction for county zoning, land use and planning efforts.

### **PUBLIC AWARENESS**

Establish county Heritage
Councils based on
recommendations from the
"Future for Our Past" (FFOP)
workshops. Convene at least two
meetings of each to (1) draft a
mission statement, identify
potential members, organize, set
up a communication system and
review the FFOP proceedings; (2)
identify the top three priorities for
action in each county, establish a
calendar for action and identify
and assign persons/groups to
accomplish the action.

### EDUCATION Prioritize

Develop a system for prioritizing sites and structures placed on the National and State Registers of Historic Places. Use the system to prioritize the registered properties in downtown Honolulu. Make the system available to county Heritage Councils to begin rating their county listings.

#### Train

Plan a training course for members of county Historic District Commissions and Advisory Boards.

### **MAIN STREET**

Raise money to support Main Street.

Complete the organizational phase of Hilo, West Kauai, and Wailuku.

Certify and enroll one O'ahu town into the Main Street Network.

Complete the first edition of Resource Directory.

### 1985 Financial Statement

### STATEMENTS OF ASSETS AND LIABILITIES (arising from cash transactions)

December 31, 1985

	1985 General Operating Funds			1984 General Operating Funds			
ASSETS	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total	
Cash							
Savings and checking	\$45,006	\$51,298	\$ 96,304	\$ -	\$22,260	\$22,260	
Marketable securities—at cost United States Treasury bills							
(quoted market price of \$50,000)	-	_	-	47,609	1,129	48,738	
Corporate securites (approximate market)	2,416	<b>-</b> .	2,416	-	-	-	
Fixed assets	16,403	-	16,403	12,622	-	12,622	
Less accumulated depreciation	5,710	-	5,710	2,991	_	2,991	
	10,693	-	10,693	9,631	_	9,631	
	\$58,115	\$51,298	\$109,413	\$57,240	\$23,389	\$80,629	
LIABILITIES AND FUND BALANCE							
Fund balance	\$58,115	\$51,298	\$109,413	\$57,240	\$23,389	80,629	

### STATEMENTS OF REVENUES AND EXPENDITURES

STATEMENTS	1985			1984				
	General	General Operating Funds			General Operating Funds			
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total		
Revenues								
Fund-raising activities	\$ 29,644	\$ -	\$ 29,644	\$ 35,739	\$ -	\$ 35,739		
Membership dues	106,797	<u>-</u>	106,797	89,421	_	89,421		
Contributions	8,327	_	8,327	15,290	-	15,290		
Newspaper advertising	5,824	-	5,824	8,152	-	8,152		
Preservation projects	- -	110,653	110,653	_	24,160	24,160		
Public education	13,660	-	13,660	6,906	_	6,906		
Interest	8,250	_	8,250	5,260	_	5,260		
Dividends	_	_	· -	24	-	24		
	172,502	110,653	283,155	160,792	24,160	184,952		
Expenditures								
Salaries and wages	58,171	_	58,171	65,720	-	65,720		
Cost of fund-raising activities	16,334	-	16,334	11,081	-	11,081		
Depreciation	2,719	_	2,719	1,684	_	1,684		
Insurance	9.006	_	9,006	6,454	-	6,454		
Membership	9,822	_	9,822	13,086	_	13,086		
Office supplies	4,915	_	4.915	5.187	_	5.187		
Postage	4,227	_	4,227	2,861	_	2,861		
Preservation projects	-	82,744	82,744		12,182	12,182		
Professional	3,094	_	3,094	2,961	_	2,961		
Public education	45,270	_	45,270	35,403	_	35,403		
Rent	7,394	_	7,394	5,450	_	5,450		
Repairs and maintenance	1,136	-	1,136	671	-	671		
Taxes	5,391	_	5,391	5,287	_	5,287		
Telephone	3,867	-	3,867	2,899	-	2,899		
Travel	281	- <u>-</u>	281	2,063	-	2,063		
Unclassified		_	_	40	-	40		
	171,627	82,744	254,371	160,847	12,182	173,029		
EXCESS OF REVENUES OVER EXPENDITURES (EXCESS OF EXPENDITURES								
OVER REVENUES)	\$ 875	\$ 27,909	\$ 28,784	\$ (55)	\$11,978	\$ 11,923		

### STATEMENTS OF CHANGES IN FUND BALANCE

	1985 General Operating Funds			1984		
				General Operating Funds		
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
Fund balance at beginning of year	\$57,240	\$23,389	\$ 80,629	\$53,426	\$15,280	\$68,706
Excess of revenues over expenditures (excess of expenditures over revenues)	875	27,909	28,784	(55)	11,978	11,923
Transfer of restricted funds to unrestricted funds for purchase of fixed assets				3,869	(3,869)	
Fund balance at end of year	\$58,115	\$51,298	\$109,413	57,240	\$23,389	\$80,629

The above figures are preliminary pending the completion of our annual audit by Grant Thornton.



The iron gates and fencing fronting the Royal Mausoleum in Nu'uanu were originally brought from England in 1867. They received little or no maintenance until 1984 when the Trustees of the Charles R. Bishop Trust commissioned their restoration. The entire structure was restored as accurately as possible to its original condition. It was completely repaired and freshly painted with all finials, spear tips, coat of arms and crowns gilded in 23 carat gold leaf.



In 1979 Thomas D. King, Jr. purchased the historic Kilauea Plantation Manager's house. With the design assistance of Kelsey Maddox-Bell, the home was extensively restored and partially renovated. Carpenters and other laborers from the plantation began construction of the home in 1926 using local materials whenever possible. Living and dining room floors are of inch-thick ohi'a and ceiling beams of the lower floor are of imported cedar, both of which remain termite-free.

# 1986 Preservation Awards

Historic Hawai'i Foundation annually presents awards for outstanding achievement in the "preservation, restoration and interpretation of sites, buildings, architecture, districts and objects of significance in the history and culture of the State of Hawai'i." Those responsible for restoring the Kilauea Plantation Manager's home and the Royal Mausoleum Gates and Fence will receive 1986 Preservation Awards at Historic Hawai'i Foundation's annual meeting on April 19. The Navy Public Works Center at Pearl Harbor will receive a Preservation Commendation. Preservation Certificates will be presented to Mrs. Coila Eade, Mr. Robert H. Gerell and Mrs. Jean Greenwell.

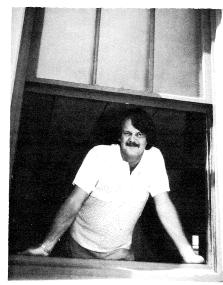


Military housing on Ford Island was originally built in 1922. Thirtyeight of these pre-World War II family quarters still house military families. After 60 years of service, the historic homes were in need of major repairs and renovation. In 1983 a proposal was submitted for the repair and rehabilitation of 33 of the Ford Island family units. The project was completed by the Navy Public Works Center at Pearl Harbor.



Coila Eade is responsible for a series of actions which resulted in the presence of a museum in Hana, Maui. The fact that a community of 900 even boasts of a museum is a tribute to Coila's efforts and leadership. Its existence has inspired residents and tourists to become members and make contributions because of their recognition of the commitment and quality which are clearly reflected in the museum. Coila has been selected to receive a 1986 Preservation Certificate for her contribution to preservation in Hana.

Robert Gerell will receive a 1986
Preservation Certificate for his work
in the rehabilitation of historic
buildings and sites in Hawai'i. Gerell
has been instrumental in
rehabilitating many Chinatown
structures, including the Mendonca,
Tan Sing, Lum Yip Kee, L. Ah
Leong, Sumida, King/Kekaulike as
well as the Stangenwald and
buildings in Koloa, Kaua'i.





In 1976 Jean Greenwell realized the special need to preserve Kona's history as she saw so much of it disappearing before her. She helped found the Kona Historical Society and has dedicated much of the last 10 years to research and collection of Kona's history. This dedication has not only been for the collection of information, but also for the documenting of it. She has spent countless hours doing research at the State Archives, Bishop Museum and Hilo libraries. Her meticulous notes have been invaluable to researchers. For research and sharing of the history of Kona, Hawai'i, she will receive a 1986 Preservation Certificate.

### FRIENDS OF HISTORIC HAWAI'I

A vital part of Historic Hawai'i's work is made possible by the Heritage Associates, a very special group of major donors whose yearly contributions of \$1,000 or more enable us to expand our services and programs at a critical time. Historic Hawai'i is grateful to the following Associates for their generous support:

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The Corporate Heritage Associates Program was launched recently to give recognition to businesses which contribute \$1,000 to \$10,000 renewable annually. Gifts may be unrestricted for use as directed by Historic Hawai'i's Board of Trustees or may be designated to support the Main Street Hawai'i program.

Historic Hawai'i wishes to thank the following businesses and their designated represen-

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We have made every effort to insure an accurate and complete listing of our supporters. If, however, we have misspelled or inadvertently omitted any name, please let us know so that we may make corrections. Mahalo.

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### ANNUAL MEETING

This has been an exceptional year for Historic Hawai'i and we have planned an exceptional Annual Meeting to celebrate our success.

The Trustees extend a very special invitation to our members to join us for

> A Main Street Celebration at One of Honolulu's First "Main Streets"

Saturday, April 19, 1986

The Royal Hawaiian Tavern 2 Merchant Street

5 p.m. Annual Meeting

Preservation Awards Election of President, Trustees Main Street Report

7 p.m. Celebration

Cocktails, heavy pupus Moe Keale and the Moe Keale Band

There is no charge for the meeting. There is a \$15 per person fee for the celebration.

For reservations, call 537-9564.